

Sustainable Communities - Louise Wall

2011/12 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Sustainable Communities Management	0	140	140	140	0	
Waste Management	18,587		18,587	18,388	(199)	Declining tonnages and therefore reduction in landfill charges and other disposal charges. Earmarked for possible redundancy costs 2012/13 and assistance to Planning Policy in 2012/13
Country Parks	317		317	309	(8)	
Exhibition & Construction Services	43		43	50	7	Reduced external income - most work commissioned by Country Parks, so saving expenditure in that area.
Forestry Services	53		53	83	30	Staffing issues resulting in overtime payments and possible reduced income.
Woodchipping Service	0		0	(1)	(1)	
Tree Inspections	79		79	78	(1)	
Rural Development	42		42	41	(1)	
Planning Policy	248		248	248	0	
Gypsy & Traveller Services	26		26	22	(4)	If occupancy remains the same throughout the year, final underspend could be £15k. Reserving judgement until Qtr 3.
Regeneration Projects Core	692	(7)	685	660	(25)	Savings in training and consultancy costs. Review of salaries to be undertaken when all redundancy costs are known.
Environmental Design	0		0	1	1	
Camp Hill Opportunities Centre	97		97	98	1	
LEP Delivery Team (formerly Economic Development & Business Support)	877		877	852	(25)	Reduced CSWP contribution. Further savings dependent upon outcome of application to Service Realignment Fund re Education
Local Economic Assessment	9		9	9	0	
Asset Management	(339)	7	(332)	(439)	(107)	Increased occupancy and fall out of income sharing agreement with Advantage West Midlands.
Education Business Partnership	59		59	42	(17)	Unexpected income. Assumes redundancy costs will be met by the Service Realignment Fund.
Building Sustainable Neighbourhoods	145		145	133	(12)	Savings in supplies & services.
Camp Hill Administration	77		77	77	0	
Development Regulations	190		190	266	76	Planning income forecasts reduced.
ETW	55		55	(28)	(83)	One-off underspend due to lower than expected repayment of grant funding
Property Services transfer to Resources	(1,115)		(1,115)	(1,115)	0	
Shortfall in EED budget due to fallout of one off funds	(43)		(43)	(19)	24	Additional savings met from across range of business unit services
People Management	99	(99)	0	0	0	Budget moved to Localities
Improvement & Development *	355	(355)	0	0	0	This budget has been vired to Localities
Additional pension charges	52		52	49	(3)	
Net Service Spending	20,605	(314)	20,291	19,944	(347)	

2011/12 to 2013/14 Savings Plan

Reference	Savings Proposal Title	2011/12			2012/13			2013/14		Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Forecast Outturn £'000	
EE-ER-01/02	Rationalisation of Household Waste Recycling Centre and Services	453	227	453	2,002	227	2,002	3,090	3,090	Actions are being implemented to deliver the savings and no further mitigating actions are required.
EE-ER-03/04	Rural Services : Review of rents and income generation	25	13	25	35	13	35	40	40	On line to deliver in line with the business plan.
EE-SC-01	Development of a new Local Enterprise Partnership	17	17	17	380	263	380	452	452	
EE-SC-02	Increase income from business property. Transfer Opportunities Centre to an alternative provider	176	136	176	187	136	187	187	187	£40,000 additional surplus expected from business centres, but cannot be confirmed until year end, as will be subject to external economic conditions and ability to fill centres at currently anticipated levels.
EE-SC-03	Reduce costs and increase income from gypsy and traveller settled sites	32	32	32	52	32	52	57	57	
EE-SC-04	Removal of County Planner post	48	48	48	48	48	48	99	99	County Planner retired at the end of 2010/11.
EE-SC-05	Education Business Partnership - agree exit strategy	50	50	50	50	50	50	100	100	
	Total	801	523	801	2,754	769	2,754	4,025	4,025	
	Target		801	801		2,754	2,754		4,025	
	Remaining Shortfall/(Over Achievement)		278	0		1,985	0		0	

2011/12 to 2013/14 Capital Programme

Agresso Project Code	Description	Approved Budget at Q1					Forecast at Quarter 2					Variation at Q2		Reasons for Variation and Management Action
		Earlier Years £'000	2011/12 £'000	2012/13 £'000	2013/14 and later £'000	Total £'000	Earlier Years £'000	2011/12 £'000	2012/13 £'000	2013/14 and later £'000	Total £'000	2011/12 £'000	Total £'000	
10454000	Lower House Farm Waste Facility	1,817	5,703	0	0	7,519	1,817	660	5,043	0	7,519	(5,043)	0	The reason for the slippage relates to the recent letting of the contract to Colas Ltd. The work is planned to start in November 2011 but it was unclear, until the contract was let, what the pattern of staged payments would be - this project is a design and build so we were waiting for their schedule of works. Having now received this, we have calculated how much work we anticipate will realistically be completed and paid for in 2011/12.
10181000	Nuneaton Household Waste & Recycling Centre	0	316	0	0	316	0	316	0	0	316	0	0	
10250000	Household Waste Recycling Centres Site Maintenance	712	74	0	0	787	712	74	0	0	787	0	0	
10207000	Waste Strategy - Waste Treatment & Transfer Facility	0	0	1,090	0	1,090	0	0	1,090	0	1,090	0	0	
TBA4	Waste Infrastructure Support for District Councils		910			910		910			910	0	0	
10350000	In-Vessel Composting Units For Schools	37	28	0	0	65	37	28	0	0	65	0	0	
10224000	Waste Strategy Implementation - District Support	0	4	0	0	4	0	4	0	0	4	0	0	
10381000	Waste Capital Infrastructure Grant	0	290	0	0	290	0	290	0	0	290	0	0	
10086000	Optima Centre, Nuneaton	7,620	56	0	0	7,676	7,620	0	56	0	7,676	(56)	0	Slippage
10258000	Nuneaton and Bedworth Town Centre - Queens Road West Improvements	586	54	0	0	640	586	0	54	0	640	(54)	(0)	Slippage
10081000	Building Sustainable Neighbourhoods	2,217	128	0	0	2,345	2,217	128	0	0	2,345	0	0	
10202000	Masterplanning & Feasibility Small Scale Imps	0	80	0	0	80	0	80	0	0	80	0	0	
11007000	Hartshill Sports Pavilion, S106 Contribution	5	65	0	0	70	5	65	0	0	70	0	0	
11027000	Low Carbon Grants Coventry And Nuneaton	0	137	301	563	1,000	0	0	0	0	0	(137)	(1,000)	Was going to be a partnership with Coventry City Council. Project cancelled. Was intended to be self financing so does not release funds to the capital programme.
10503000	Deprived Communities Environmental Improvements	0	1	0	0	1	0	1	0	0	1	0	0	
10154000	Centenary Business Centre Phase 3	0	6	0	0	6	0	6	0	0	6	0	0	
10908000	Camp Hill Opps Centre Unit 10/1B Refurb	0	13	0	0	13	0	13	0	0	13	0	0	
11005000	Centenary Business Centre - Toilet Facilities	0	23	0	0	23	0	23	0	0	23	0	0	
11006000	Sir Frank Whittle Business Centre - Heating	0	37	0	0	37	0	37	0	0	37	0	0	
10260000	Leam. To Rugby Disused Rlwy Line - 2002/03	73	0	27	0	100	73	0	27	0	100	0	0	
10271000	Countryside Mance - Base Programme 2009/10	68	43	0	0	111	68	43	0	0	111	0	0	
10376000	Pooley Country Park Regeneration	128	205	0	0	333	128	205	0	0	333	0	0	
10282000	Countryside Mance - Base Programme 2010/11	45	165	0	0	210	45	165	0	0	210	0	0	
TBA1	Countryside Mance - Base Programme 2011/12	0	50	0	0	50	0	50	0	0	50	0	0	
TBA2	Countryside Mance - Base Programme 2012/13	0	0	50	0	50	0	0	50	0	50	0	0	
TBA3	Countryside Mance - Base Programme 2013/14	0	0	0	50	50	0	0	0	50	50	0	0	
10386000	Refurbishment Of Griff Gypsy & Traveller 'Settled' Site	0	732	0	0	732	0	732	0	0	732	0	0	
10185000	E-Planning - New Computer System	0	22	0	0	22	0	22	0	0	22	0	0	
10105000	Minor Works 2004/05	0	1	0	0	1	0	1	0	0	1	0	0	
		13,308	9,142	1,468	613	24,531	13,308	3,853	6,320	50	23,531	(5,289)	(1,000)	

Performance Indicators

Ref	Measure	2010/11 Actual	2011/12 Target	Year End Forecast	Year End Alert	Period Value	Progress to date
M15001	Number of individuals undertaking Apprenticeships in the Sub-Region		1550	2850	★		This is an annual measure - no quarterly actual available
M15002	The number employed in key target sectors in C&W		138000	136488	●	136488	Although not quite at the target level predicted, growth has been evident particularly in the manufacturing and computing sectors.
M15003	Businesses reporting skills shortages - survey		35	38.4	●	37.6	The situation in the labour market has worsened but the latest survey has not identified specific reasons for this other than it is obvious that there is a clear mismatch in skills between those on unemployment benefits and the jobs on offer indicating the need for up-skilling of the workforce. This is not something that can be easily addressed in the short term.
M15004	% of businesses who feel that C&W is a good place to do business - survey		74				The CWLEP Business Survey is being developed by Coventry City Council and will take place by the end of 2011.
M15005	Occupancy rates at WCC Business Centres		85	83	●	83	The year end forecast has been revised due to lower than expected occupancy levels. A further indicator is the decline in enquiries at quarter with a total of 13 compared to a previous quarter total of 24 thus reducing conversion opportunities of new tenants.
M15006	Total of all planning applications processed within target	73.33	70	70	★	59.4	The quarter 2 actual result was 74% of applications processed within target thereby improving the year to date result at quarter 2 to 59.4%. It is hoped that the full year result can be achieved despite the poor result from quarter 1.
M15007	Highway Authority Applications responded to within the target of 21 days	87	80	80	★	86	Quarter 2 performance was down slightly compared to quarter 1 principally due to a reduction in staff numbers and the work handover period. We remain confident that the full year target will be attained
M15008	% of planning applications where chargeable pre-application advice was given		15	15	★	13.51	Although significantly improved in quarter 2, the ytd figure remains behind target. It is considered that this is recoverable in the final half of the year.
M15009	Minimum occupation of WCC owned Gypsy and Traveller sites	88	85	85	★	100	
M15000	Residual household waste per household		589	589	★		Quarter 2 results expected January 2012
M15010	Household waste re-used, recycled & composted		50	50	★		Quarter 2 results expected January 2012
M15011	The proportion of Municipal waste landfilled.		37	37	★		Quarter 2 results expected January 2012
M15012	Percentage of household waste that has been used to recover heat, power and other energy sources		18.9	18.9	★		Quarter 2 results expected January 2012
M15013	Percentage recycling and composting performance at Household Waste recycling Centres		62	62	★		Quarter 2 results expected January 2012
M15014	County Parks Income (£000s)		670	670	★	526.64	Income is front loaded (weather, daylight hrs, summer holidays, permit sales, etc.)
M15015	Country Parks - visitor numbers (000s)		720	720	★	413.98	Dry Summer. 10% up at Kingsbury Water Park, 14% across other sites
M15016	Forestry - % if dangerous trees (category 1) made safe within 2 days		95	95	★	100	No severe weather events experienced in quarter 1 or 2.
M15017	Country Parks - Service Delivery		4	4	★		Considered to be on track to complete 4 Management Plans by year end

Localities and Community Safety - Mark Ryder

2011/12 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Countywide CVS	20		20	20	0	
Countywide Alcohol and Drugs	197		197	197	0	
Localities funding brought forward from 2010/11	98	(98)	0	0	0	
Youth Justice Service	1,247		1,247	1,222	(25)	
Community Safety	799	(2)	797	820	23	
DAAT	333	4	337	337	0	
Voluntary Sector Grants	945	(150)	795	754	(41)	
Big Society	0	150	150	150	0	
Domestic Violence	218	6	224	224	(0)	
Localities	1,328	78	1,406	1,390	(16)	
Arts Service	131		131	131	0	
Museums Service	557		557	550	(7)	
Ecology	45		45	45	0	
Heritage Education	77		77	94	17	
County Records Office	376		376	376	0	
Heritage & Culture Management	187	(86)	101	142	41	
Archaeology	74		74	137	63	
Trading Standards - Quality & Resources	298	(67)	231	213	(18)	
Trading Standards - Premises	67		67	60	(7)	
Trading Standards - Senior Management	136	175	311	379	68	
Trading Standards - Talking Shop	25	(12)	13	10	(3)	
Trading Standards - Compliance	480	(50)	430	439	9	
Trading Standards - Investigation	347	(22)	325	291	(34)	
Trading Standards - Food & Animal Health	232	(21)	211	210	(1)	
Trading Standards - Calibration	(5)	(5)	(10)	(8)	2	
Trading Standards - Community & Business Education	188	(53)	135	134	(1)	
Tourism	116	(30)	86	87	1	
Narrowing the Gaps	38		38	30	(8)	
Emergency Planning	235		235	181	(54)	
Flood Authority	143		143	127	(16)	
Property Services transfer to Resources	(274)		(274)	(274)	0	
Shortfall in EED budget due to fallout of one off funds	(1)		(1)	0	1	
Leadership Team	605	(445)	160	162	2	
L&CS Manager		312	312	312		
ICT Services	266		266	266	0	
Legal Services	328		328	382	54	Anticipated overspend on Legal Services charges (All former EED services)
County Partnerships	134	(40)	94	94	0	
Race Equality		98	98	98	0	
People Management	0	149	149	129	(20)	£99,000 budget transferred from Sustainable Communities plus £50,000 carry-forward from 2010/11.
Improvement & Development	0	305	305	257	(48)	£305,000 budget transferred from Sustainable Communities
Customers & Communication	0	438	438	433	(5)	£438,000 budget transferred from Transport & Highways
Net Service Spending	9,990	634	10,624	10,601	(23)	

2011/12 to 2013/14 Savings Plan

Reference	Savings Proposal Title	2011/12			2012/13			2013/14		Reason for Variation and Management Action
		Target	Actual to Date	Forecast Outturn	Target	Actual to Date	Forecast Outturn	Target	Forecast Outturn	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
EE-HC-01	Reduction in the Arts for Health budget	59	59	59	59	59	59	59	59	Arts for Health grant was withdrawn and service has ceased.
EE-HC-02	Reduction in the Heritage Education staffing	26	0	26	26	26	26	26	26	Ongoing saving will be generated at the end of an existing short-term contract. Shortfall in 2011/12 will be met by one-off savings with full year effect being delivered in 2012/13.
EE-HC-03	Reduction in Museums Service staffing	26	26	26	26	26	26	26	26	Vacant post has been removed from establishment.
EE-HC-04	County Records Office On-Line development	10	0	10	20	0	20	20	20	Contract has been signed with Ancestry.com, generating new income source.
EE-HC-05	Transformation of Heritage and Cultural Services	0	0	0	35	0	35	216	216	Some decisions have already been implemented to deliver future years savings .
EE-TS-01	Develop a sub-regional Emergency Management function	7	7	7	22	7	22	64	64	Sub-regional emergency management agreement has been signed and service is operational.
EE-TS-02	Reduce Trading Standards pro-active work	7	7	7	66	7	66	107	107	Action to reduce staffing and implement savings plans have been taken
EE-TS-03	Reduce Trading Standards front-line enforcement	0	0	0	25	0	25	81	81	Action to reduce staffing and implement savings plans have been taken
EE-TS-04	Reduce Trading Standards support for vulnerable consumers	0	0	0	41	0	41	66	66	Action to reduce staffing and implement savings plans have been taken
EE-TS-05	Reduce Trading Standards support service and management	122	122	122	196	122	196	209	209	Action to reduce staffing and implement savings plans have been taken
PPU-03	Transformation of Performance & Improvement Services workforce	60	40	60	60	40	60	60	60	One post has already been removed. The remaining saving is expected to be delivered through a combination of reducing overheads and reconfiguring staffing/ working hours.
CW-CL-01	Restructure Community Safety and Localities management and teams	0	9	9	17	17	17	97	97	0.5 Admin Post already saved. Restructuring of the team is planned .
CW-CL-08	Reconfiguration of Locality arrangements	0	52	52	0	52	52	150	150	One Area Manager post deleted April 2011. Further restructuring being planned.
CW-CL-07	Anti-Social Behaviour PCSOs	51	51	51	128	128	128	128	128	No funding provided to the police.
CW-CL-10	DAAT Commissioning	0	0	0	34	34	34	34	34	Service recommissioning exercise on target to deliver these savings by December 2011.
CW-CL-13	Reshaping the approach to the Voluntary & Community Sector & Community Grants	100	100	100	378	278	278	378	378	Area Committee grants reduced from £400,000 to £300,000. £278,000 in 2012/13 still to be negotiated or re-contracted with voluntary sector. £278,000 also dependant upon WREP grant being transferred to LCS as £40,000 of savings relate to this.
EE-ER-05	Savings in staffing in improvement and development and customers and communications	27	27	27	33	33	33	46	46	One post removed (postholder redeployed) at the end of 2010/11.
Total		495	500	556	1,166	829	1,118	1,767	1,767	
Target			495	495		1,166	1,166		1,767	
Remaining Shortfall/(Over Achievement)			(5)	(61)		337	48		0	

2011/12 to 2013/14 Capital Programme

Agresso Project Code	Description	Approved Budget at Q1					Forecast at Quarter 2					Variation at Q2		Reasons for Variation and Management Action
		Earlier Years	2011/12	2012/13	2013/14 and later	Total	Earlier Years	2011/12	2012/13	2013/14 and later	Total	2011/12	Total	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
10623000	Heritage & Cultural Service - Digital Data Storage	26	4	20	0	50	26	0	24	0	50	(4)	(0)	Slippage
10628000	Public Arts Programme - 2003/04	60	14	0	0	74	60	14	0	0	74	0	0	Completion this financial year
10937000	St. Johns - Outdoor Spaces	30	21	0	0	51	30	5	16	0	51	(16)	(0)	Slippage
10646000	Substance Misuse Services	146	0	75	0	221	146	75	0	0	221	75	0	We have undergone a service modernisation programme and awarded a contract to a new supplier, who will commence service provision from December 1st 2011. They will be either taking over leases from existing services of leasing new premises and the intention is to now use this capital money to help finance alterations to these premises as required, in order to make them fit for purpose. I anticipate that this money will therefore be spent by the end of this financial year.
		262	40	95	0	396	262	94	40	0	396	55	(1)	

Performance Indicators

Ref	Measure	2010/11 Year End Actual	2011/12 Target	Year End Forecast	Year End Alert	Qtr 2 Actual	Progress to date
M13000	The proportion of the adult population who agree that they feel able to influence decisions affecting their local area		31.7	29.7			This indicator will be measured by means of the Citizens Panel survey, results of which will be available in quarter 3. Although we had targeted a 2% increase in this measure, our belief is that we will at best maintain our previous performance as the recent cuts in services lead people to believe they are not able to influence local decision making.
M13001	Incidents of serious acquisitive crime (per 1,000)	11.84	11.82	12.37		6.33	Multi-agency strategic and operational groups are working on a burglary reduction initiative. Projections based on latest actuals at quarter 2 would indicate that we are likely to miss the year end target for this measure.
M13002	Incidents of all violent crime	5.38	5.38	5.52		2.76	A violent crime strategy is currently under development. Projections based on latest actuals at quarter 2 would indicate that we are likely to miss the year end target for this measure.
M13003	Incidents of anti-social behaviour		25384	22805		12277	Anti-social behaviour has been reclassified making comparisons with previous years inaccurate. ASB processes are being reviewed to meet the requirements of the new classification and to ensure support to victims.
M13004	Rate of alcohol related hospital admissions per 100,000 population		1779	1779			Quarter 2 result unlikely to be available before March 2012. 2010/11 year end data for this indicator is due to be released shortly. Reducing alcohol related hospital admissions is a long term project, as an individual's current drinking habits may influence the admission statistics in ten, twenty or even thirty years time. Targets set for 2011/12 to slow the rate of increase to below the forecast trajectory.
M13005	Successful drug and alcohol treatment completions		20	20			The target is for the first year of the new, integrated drug and alcohol treatment service (Dec 11 - Nov 12). As the performance year for this measure does not start until December 2011, we are unlikely to have met the 30% stretch target by the end of March 2012. A request to amend the target to 20%, reflecting only 4 months activity towards achieving the objectives, has been made.
M13006	% of targets in service contract achieved (Alcohol & Drug treatment)		33	33			The target relates to a new service, which will commence on 1st December 2011. As the performance year for this measure does not start until December 2011, we are unlikely to have met the target by the end of March. A request to amend the target to 33%, reflecting only 4 months activity towards achieving the objectives, has been made.
M13007	% Community Safety action plan interventions completed		80	80			This is an annually reported measure. Projects are ongoing at the start of the year and others will be added during the year in response to local situations, and others will be completed. Some projects will be longer and more intense than others. This indicator cannot therefore be reliably measured quarterly.
M13008	% Actions in Domestic Abuse Action Plan achieved		75	75			This is an annually reported measure - no quarterly results available. Actions will take place over the course of the year and not at regular intervals to measure quarterly progress.
M13009	First time entrants to the youth justice system	382	381	260		130	This measure is continuing to perform significantly better than the preceding year.
M13010	% actions in the Child Poverty Action Plan achieved		80				Latest data not currently available
M13011	Rate of proven re-offending by young offenders		0.71	0.71			Annual measure
M13012	Number of formal enforcement actions commenced	80				30	Indicator only, no target set.
M13013	Total number of interventions with business	4222				1012	Indicator only, no target set.
M13014	Total cost of formal actions					16075.91	Indicator only - latest available figure reported.
M13015	Total number of customer complaints actioned	1836				879	Indicator only, no target set
M13016	Total number of samples taken	127				114	Indicator only, no target set.
M13017	% of samples found to be unsatisfactory	47				35	Indicator only, no target set.
M13018	Total number of doorstep crime rapid responses	38				33	Indicator only, no target set.
M13019	Total number of urgent animal welfare interventions	12				23	Indicator only, no target set.
M13020	Total number of FSA food alerts actioned	0				0	Indicator only, no target set.
M13021	Total number of households in No Rogue Trader Zones	7976	8278	8278		8278	Targeted increase achieved in quarter 1.
M13022	Total money saved for consumers (redress)	13865				20273	Indicator only, no target set.
M13023	Total money saved for consumers (saved)	5319				40563	Indicator only, no target set.
M13024	Number of interactions with school aged children	15544	27000	27000		16367	Target increased by 10,000 per annum as the original target did not include general museum visits.
M13025	% satisfaction rate relating to community forums		80	80			This will be measured by means of a thorough analysis of the Community Forums, including an on-line survey, which will take place early in the new year.
M13026	% actions in locality plans achieved		80	80			This will be measured by means of a thorough analysis of the Community Forums, including an on-line survey, which will take place early in the new year.
M13027	% target outcomes in locality plans achieved		70	70			This will be measured by means of a thorough analysis of the Community Forums, including an on-line survey, which will take place early in the new year.
M13028	% County residents volunteering once a month		26.5				The data source for this measure was the Place survey - a corporate decision was taken not to undertake the survey this year and, as such, data will not be available.

Transport and Highways - Graeme Fitton

2011/12 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Transport & Highways Management		167	167	166	(1)	
Traffic Projects	1,025		1,025	1,016	(9)	
HTI & Transport Planning	987		987	865	(122)	The forecast outturn includes an underspend of £122,000 due to early delivery of savings offset by a contribution to capital of £126,000 for the additional integrated transport schemes. This £126,000 is currently held in reserves and we request that this is now added to this budget.
Road Safety Unit	662		662	656	(6)	This is planned work on various road safety schemes which are to be funded from funds held in reserves from last years carry forwards as agreed in the final outturn report. A transfer of £82,000 from reserves is therefore requested.
Civil Parking Enforcement	(533)		(533)	(593)	(60)	
Stratford Park & Ride	148		148	153	5	
Network Performance	22	(77)	(55)	(175)	(120)	Additional income from utilities
County Highways	10,512	77	10,589	10,589	0	
Depots	265		265	265	0	
Street Lighting	3,179		3,179	3,216	37	
Winter Maintenance	1,300		1,300	1,300	0	
Countryside Access	413		413	385	(28)	
Design Services	(303)		(303)	(303)	0	
Design Services General Functions	315	(92)	223	223	0	
Design Services Prior Year balances		92	92	92	0	
Bridge Maintenance	226		226	226	0	
County Fleet Maintenance	(218)		(218)	(217)	1	
Transport Operations	2,495		2,495	2,500	5	
Concessionary Travel	7,561	(150)	7,411	6,704	(707)	£150k transferred to reserves for bus pass renewal in 2012/13. Underspend is budget pressure funding not required in 2011/12.
Customers & Communications	438	(438)	0	0	0	
Property Services transfer to Resources	(948)		(948)	(948)	0	
Shortfall in EED budget due to fallout of one off funds	(58)		(58)	(26)	32	
Historic Pension Costs	326		326	306	(20)	
Net Service Spending	27,814	(421)	27,393	26,400	(993)	

2011/12 to 2013/14 Savings Plan

Reference	Savings Proposal Title	2011/12			2012/13			2013/14		Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Forecast Outturn £'000	
EE-ER-05	Savings in staffing in customers and communications	0	0	0	0	0	0	13	13	
EE-TW-01	Stop all bespoke community transport other than flexi bus	114	114	114	198	198	198	198	198	A report went to Cabinet on 17 March identifying value for money Community Transport schemes to secure funding of approx £40,000. Since issue of report DfT announced one-off community transport grant of £183,000 to enable all schemes to remain in 2011/12. Budget pressure therefore likely to arise in 2012/13.
EE-TW-02	Stop all subsidised evening bus services	450	450	450	450	450	450	450	450	
EE-TW-03	Stop all survey work to collect traffic data	12	122	122	200	200	200	200	200	Staff reductions made by April 2011
EE-TW-04	Reduction in safety camera activity	620	620	620	620	620	620	620	620	Safety camera activity has been reduced by £620,000 to £580,000 and is funded from speed awareness workshop income of £330,000 and a £250,000 budget approved by members to maintain the service. This has been achieved by reducing the funding that is available to Warwickshire Police under a service level agreement to carry out operations.
EE-TW-05	Reviews of Traffic Regulation Orders for civil parking enforcement areas	120	60	120	120	60	120	120	120	A programme of work incorporating a reduced level of service has been adopted. Variations to parking/waiting restrictions are being restricted to one per year per District in those Districts where CPE is operational and staff resources have been downsized appropriately.
EE-TW-06	Minor sign and carriageway marking schemes, other than those funded from Area Committee delegated budgets, would not be carried out	70	70	70	70	70	70	70	120	Provision of minor sign and carriageway marking schemes, in response to ad hoc requests, has been discontinued. Requestors are advised of this.
EE-TW-07	Stop resurfacing work from revenue	500	500	500	500	500	500	500	500	Budget for ordering resurfacing work under the Highway Maintenance contract has been reduced by £500,000.

EE-TW-08	Street Light switch-off / trimming	0	0	0	0	0	500	500	
EE-TW-10 & 15	Scaling back of Countryside Access activities	325	325	325	500	500	500	500	Most staff reductions have already been made and the remainder will be implemented during Summer 2011.
EE-TW-11	Reducing the amount of condition survey work	50	25	50	100	25	50	50	The saving from condition survey work was overstated it should only have been £50,000 in total over the three years. The difference will be found from savings elsewhere in County Highways. The saving delivered to date is pro rata to a full year's saving.
EE-TW-12	Street Light Energy Savings	500	500	500	500	500	500	500	Energy costs have reduced significantly under the current energy contract. However, the volatility of global energy prices means that this will need to be kept under review as contracts fall due for renewal.
EE-TW-13	Stratford Park and Ride	20	20	20	40	20	40	60	43 It will not be possible to achieve the full saving of £20k in 2011/12 - a saving of £14k is predicted. The shortfall will be met from underspends in Transport Planning. The required savings in 2012/13 and 2013/14 may also not be achieved, but income from Stratford Parkway will in due course deliver much greater financial benefit through additional income. In the interim, the shortfalls will be met from other areas of Transport Planning.
EE-TW-14	Highways term maintenance contract savings	0	0	0	0	0	600	600	Increased to cover the shortfall on EE-TW-11

Reference	Savings Proposal Title	2011/12			2012/13			2013/14		Reason for Variation and Management Action
		Target	Actual to Date	Forecast Outturn	Target	Actual to Date	Forecast Outturn	Target	Forecast Outturn	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
EE-TW-16	Passenger Transport – Revision of passenger transport network serving Coleshill Parkway and Birmingham International	200	200	200	200	200	200	200	200	
EE-TW-17	Changes to on-street parking charges across the County	100	100	100	100	100	100	100	100	These charges are collected by the District Councils on behalf of WCC. The changes to parking charges in Stratford on Avon District, Warwick District and Rugby Borough were approved on 16/12/10 and implemented on 1/4/11. The figures from the Districts for the first quarter of 2011 are not available yet. However data obtained using the database that captures data from the on-street cash machines indicates an increase in income for the first quarter of £73,000.
EE-TW-18	Stop replacing non-regulatory carriageway markings	100	100	100	100	100	100	100	100	Budget for ordering this type of lining work under the Highway Maintenance contract has been reduced by £100,000 and where appropriate lining is not being replaced.
Total		3,181	3,206	3,291	3,698	3,543	3,648	4,781	4,814	
Target			3,181	3,181		3,698	3,698		4,781	
Remaining Shortfall/(Over Achievement)			(25)	(110)		155	50		(33)	

2011/12 to 2013/14 Capital Programme

Agresso Project Code	Description	Approved Budget at Q1					Forecast at Quarter 2					Variation at Q2		Reasons for Variation and Management Action
		Earlier Years	2011/12	2012/13	2013/14 and later	Total	Earlier Years	2011/12	2012/13	2013/14 and later	Total	2011/12	Total	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Major Schemes														
10144000	A429 Barford By-Pass	10,554	136	0	0	10,690	10,554	136	0	0	10,690	0	0	
10076000	Nuneaton Major Project	6,307	115	0	0	6,422	6,307	115	0	0	6,422	0	0	
10203000	Rugby Western Relief Road	57,184	3,312	0	0	60,495	57,184	1,000	1,000	1,312	60,495	(2,312)	(0)	Part 1 claims will not be settled this year. The parameters for settling the claims are currently being set and there is a 6 year window for settlement. There is no expectation that this will be in the current financial year.
Structural Maintenance of Roads														
10389000	Highways Maintenance - LTP and Base Programme 2009/10	7,658	293	0	0	7,951	7,658	0	0	0	7,658	(293)	(293)	These are the residual payments on prior years schemes and will be finalised toward the end of the Calendar year . The net expenditure will be balanced against the Highways Structural Maintenance allocation for 2011/12.
10497000	Highways Maintenance - LTP and Base Programme 2010/11	8,489	109	0	0	8,598	8,489	0	0	0	8,489	(109)	(109)	
10166000	B4455 Fosse Way	0	(63)	0	0	(63)	0	0	0	0	0	63	63	
10130000	Structural Maintenance Of Roads 2005/06	0	3	0	0	3	0	0	0	0	0	(3)	(3)	
10157000	Structural Maintenance Of Roads 2006/07	0	(7)	0	0	(7)	0	0	0	0	0	7	7	
10325000	Detrunking Of Roads	0	16	0	0	16	0	0	0	0	0	(16)	(16)	
10344000	A435 At Studley	0	21	0	0	21	0	0	0	0	0	(21)	(21)	
10984000	Structural Maintenance of Carriageways North	0	1,172	0	0	1,172	0	1,358	0	0	1,358	186	186	
10985000	Structural Maintenance of Carriageways South	0	1,850	0	0	1,850	0	2,037	0	0	2,037	188	188	
10197000	Highways Maintenance Improvement and Safety 07/08- North	361	59	0	0	420	361	59	0	0	420	0	0	
10196000	Highways Maintenance Improvement and Safety 07/08-	347	53	0	0	400	347	53	0	0	400	0	0	
10199000	Highways Maintenance Improvement and Safety 07/08- Rugby	253	107	0	0	360	253	107	0	0	360	0	0	
10188000	Highways Maintenance - Improvement and Safety 2007/08 -	0	9	0	0	9	0	9	0	0	9	0	0	
10201000	Highways Maintenance - Improvement and Safety 2007/08 -	0	12	0	0	12	0	12	0	0	12	0	0	
10289000	Highways Maintenance Improvement and Safety 08/09-	347	94	0	0	441	347	94	0	0	441	0	0	
10279000	Highways Maintenance Improvement and Safety 08/09- North	327	87	0	0	414	327	87	0	0	414	0	0	
10261000	Highways Maintenance Improvement and Safety 08/09-	410	24	0	0	434	410	24	0	0	434	0	0	
10296000	Highways Maintenance - Improvement and Safety 2008/09 -	0	10	0	0	10	0	10	0	0	10	0	0	
10297000	Highways Maintenance - Improvement and Safety 2008/09 -	0	35	0	0	35	0	35	0	0	35	0	0	
10415000	Highways Maintenance Improvement and Safety 09/10- North	324	116	0	0	440	324	116	0	0	440	0	0	
10412000	Highways Maintenance Improvement and Safety 09/10- Rugby	278	163	0	0	440	278	163	0	0	440	0	0	
10390000	Highways Maintenance Improvement and Safety 09/10	313	131	0	0	445	313	131	0	0	445	0	0	
10407000	Highways Maintenance - Improvement and Safety 2009/10 -	0	37	0	0	37	0	37	0	0	37	0	0	
10395000	Highways Maintenance - Improvement and Safety 2009/10 -	0	32	0	0	32	0	32	0	0	32	0	0	

10473000	Highways Maint/Road Safety 2010/11 Warwick Area	352	48	0	0	400	352	48	0	0	400	0	0
10465000	Highways Maint/Road Safety 2010/11 North Warwickshire	373	27	0	0	400	373	27	0	0	400	0	0
10468000	Highways Maint/Road Safety 2010/11 Nuneaton and Bedworth	325	75	0	0	400	325	75	0	0	400	0	0

Agresso Project Code	Description	Approved Budget at Q1					Forecast at Quarter 2					Variation at Q2		Reasons for Variation and Management Action
		Earlier Years	2011/12	2012/13	2013/14 and later	Total	Earlier Years	2011/12	2012/13	2013/14 and later	Total	2011/12	Total	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
10471000	Highways Maint/Road Safety 2010/11 Rugby Area Committee	275	125	0	0	400	275	125	0	0	400	0	0	
10494000	Highways Maint/Road Safety 2010/11 Stratford Area	400	11	0	0	411	400	11	0	0	411	0	0	
10488000	Highways Maint/Road Safety 2011/12 - 2013/14 Warwick	0	400	400	400	1,200	0	400	400	400	1,200	0	0	
10484000	Highways Maint/Road Safety 2011/12 - 2013/14 North	0	400	400	400	1,200	0	400	400	400	1,200	0	0	
10477000	Highways Maint/Road Safety 2011/12 - 2013/14 Nun and Bed	0	400	400	400	1,200	0	400	400	400	1,200	0	0	
10467000	Highways Maint/Road Safety 2011/12 - 2013/14 Rugby Area	0	400	400	400	1,200	0	400	400	400	1,200	0	0	
10486000	Highways Maint/Road Safety 2011/12 - 2013/14 Stratford Area	0	400	400	400	1,200	0	400	400	400	1,200	0	0	
11016000	Highways Structural Maintenance 2011/12	0	338	0	0	338	0	338	0	0	338	0	0	
11017000	Highways Structural Maintenance 2012/13	0	0	12,669	0	12,669	0	0	12,669	0	12,669	0	0	
11018000	Highways Structural Maintenance 2013/14	0	0	0	12,437	12,437	0	0	0	12,437	12,437	0	0	
10996000	Patching Carriageways Structural - North	0	186	0	0	186	0	186	0	0	186	0	0	
10997000	Patching Carriageways Structural - South	0	279	0	0	279	0	279	0	0	279	0	0	
10994000	Patching Surface Dressing - North	0	187	0	0	187	0	187	0	0	187	0	0	
10995000	Patching Surface Dressing - South	0	279	0	0	279	0	279	0	0	279	0	0	
10988000	Surface Dressing - North	0	937	0	0	937	0	937	0	0	937	0	0	
10989000	Surface Dressing - South	0	1,405	0	0	1,405	0	1,405	0	0	1,405	0	0	
10990000	Slurry Sealing North	0	270	0	0	270	0	270	0	0	270	0	0	
10991000	Slurry Sealing South	0	180	0	0	180	0	180	0	0	180	0	0	
10992000	Micro Asphalt North	0	225	0	0	225	0	225	0	0	225	0	0	
10993000	Micro Asphalt South	0	150	0	0	150	0	150	0	0	150	0	0	
10986000	Structural Maintenance of Footways North	0	575	0	0	575	0	575	0	0	575	0	0	
10987000	Structural Maintenance of Footways South	0	383	0	0	383	0	383	0	0	383	0	0	
10998000	Road Markings Surface Dressing North	0	187	0	0	187	0	187	0	0	187	0	0	
10999000	Road Markings Surface Dressing South	0	280	0	0	280	0	280	0	0	280	0	0	
11000000	Road Markings Structural Maintenance North	0	17	0	0	17	0	17	0	0	17	0	0	
11001000	Road Markings Structural Maintenance South	0	25	0	0	25	0	25	0	0	25	0	0	
11002000	Road Markings Micro Asphalt North	0	25	0	0	25	0	25	0	0	25	0	0	
11003000	Road Markings Micro Asphalt South	0	16	0	0	16	0	16	0	0	16	0	0	
10976021	Maintenance/Renewal Vehicle Actuated Signs	0	20	0	0	20	0	20	0	0	20	0	0	
Structural Maintenance of Bridges														
10421000	Portobello Bridge	335	0	0	1,000	1,335	335	0	0	1,000	1,335	0	0	
10977000	Minor Bridge Maintenance Schemes 2011/12	0	1,041	0	0	1,041	0	1,030	0	0	1,030	(11)	(11)	
10090000	Southam Fields Estate Bridge	0	1	0	0	1	0	1	0	0	1	0	0	
10106000	Other Road Over Rail Bridge Safety Schemes 2004/2005	0	14	0	0	14	0	14	0	0	14	0	0	
10156000	Structural Maintenance Of Bridges 2006/07	0	1	0	0	1	0	1	0	0	1	0	0	
10281000	Structural Maintenance Of Bridges 2008/09	0	1	0	0	1	0	1	0	0	1	0	0	
10413000	Structural Maintenance Of Bridges 2009/10	0	55	0	0	55	0	66	0	0	66	11	11	Funded from minor bridge schemes above
10432000	A4189 Claverdon Station Footbridge	0	2	0	0	2	0	2	0	0	2	0	0	
10456000	B4451/07 Harbury Station Bridge Approach	0	90	0	0	90	0	90	0	0	90	0	0	
10472000	Structural Maintenance Of Bridges 2010/11	0	111	0	0	111	0	111	0	0	111	0	0	
10922000	Structural Maintenance Of Bridges 2007/08	0	5	0	0	5	0	5	0	0	5	0	0	
10943000	Bridge Assessments 1997/98	0	4	0	0	4	0	4	0	0	4	0	0	
10653000	Bridge Assessment - 1999/00	0	2	0	0	2	0	2	0	0	2	0	0	
Integrated Transport														
10915000	Decriminalisation - Nuneaton and Bedworth	11	492	0	0	503	11	0	0	492	503	(492)	1	The project will be implemented this year in Nuneaton and Bedworth and further development will take place including North Warwickshire in later years.
10318000	Kenilworth Connect2	232	449	170	0	851	232	449	170	0	851	0	0	
10362000	Kenilworth Station	1,582	50	0	638	2,270	1,582	50	0	638	2,270	0	0	
10366000	Stratford-upon-Avon Local Sustainable Transport Project	276	464	1,068	4,762	6,570	276	464	1,068	5,321	7,129	0	559	Increase in the scope of Project was required to comply with LSTF funding bid. The increase in the cost and scope of the Project was approved by Cabinet and Council in September 2011
10192000	Safety Camera Funded Schemes 2007/08	888	148	0	0	1,036	888	148	0	0	1,036	0	0	
10981000	NUCKLE	0	670	50	0	720	0	670	700	1,350	2,720	0	2,000	Additional £2m of borrowing approved by Cabinet 13/09/2011.
10980000	M40 Junction 14	0	50	750	0	800	0	50	750	0	800	0	0	

Agresso Project Code	Description	Approved Budget at Q1					Forecast at Quarter 2					Variation at Q2		Reasons for Variation and Management Action
		Earlier Years £'000	2011/12 £'000	2012/13 £'000	2013/14 and later £'000	Total £'000	Earlier Years £'000	2011/12 £'000	2012/13 £'000	2013/14 and later £'000	Total £'000	2011/12 £'000	Total £'000	
10979000	West Midlands Transport Information System	0	35	35	35	105	0	35	35	35	105	0	0	
10370000	Stratford-Upon-Avon, Alcester Rd Cycleway	0	0	0	15	15	0	0	0	15	15	0	0	
10374000	Leamington - Shires Retail Park Access Improvements	0	0	34	0	34	0	0	34	0	34	0	0	
10335000	Variable Message Signs For Car Parking In Rugby	0	2	0	0	2	0	2	0	0	2	0	0	
10385000	Warwick, Myton Rd Cycle Link (Myton and Warwick School)	0	2	0	130	132	0	2	0	130	132	0	0	
10653000	Delegated Budgets To Area Committees 2006/2007	0	5	0	0	5	0	5	0	0	5	0	0	
10288000	Minor Safer Routes To School 2009/10	0	6	0	0	6	0	6	0	0	6	0	0	
10123000	Improvements to the Parade in Leamington	0	81	0	0	81	0	81	0	0	81	0	0	
10359000	Griff Roundabout	0	10	0	0	10	0	10	0	0	10	0	0	
10365000	Rugby Town Centre Improvements	0	24	1	0	24	0	24	1	0	24	0	0	
10500000	Safer Routes To School 2010/11	0	65	0	0	65	0	65	0	0	65	0	0	
10515000	Nuneaton, Bracebridge Rd Area One Way System	0	45	36	0	81	0	81	0	0	81	36	0	
10269000	Minor Traffic Mgmt/Congestion 2009/10	0	0	0	0	0	0	8	0	0	8	8	8	Residual prior years charges to be funded from this years programme
10302000	Minor Casualty Reduction Schemes 2008/09	0	0	0	0	0	0	10	0	0	10	10	10	
10459000	Casualty Reduction Schemes 2010/11	0	66	0	0	66	0	77	0	0	77	11	11	
10313000	Stratford Waterside/Southern Lane	0	60	40	0	100	0	60	40	0	100	0	0	
10540000	Nuneaton, Queens Rd Phase 1	0	64	26	0	90	0	64	26	0	90	0	0	
10351000	Hatton, Station Car Park Extension	0	145	0	0	145	0	145	0	0	145	0	0	
10978000	Safety Engineering Schemes under £100,000	0	275			275	0	246			246	(29)	(29)	Reduced to fund prior years schemes
11080000	Minor Integrated Revenue Funded 2011/12	0	126	0	0	126	0	126	0	0	126	0	0	
Developer Funded Schemes														
10375000	Rugby Package - Lawford Road/Addison Road	127	40	0	0	167	127	40	0	0	167	0	0	
10191000	Minor Developer Schemes 2006/2007	0	0	0	0	0	0	7	0	0	7	7	7	Funded by developers.
10002000	Rugby Portland Cement-Right Hand Turning Lane	902	5	0	0	907	902	5	0	0	907	0	0	
10522000	Rugby Clifton Links Site (Transport) - Section 106	0	10	0	0	10	0	10	0	0	10	0	0	
10040000	Doctors Hill Tanworth-In-Arden - Traffic Calming	0	7	0	0	7	0	7	0	0	7	0	0	
10082000	Heathcote Offsite Junction Improvements	2,891	101	0	0	2,992	2,891	101	0	0	2,992	0	0	
10067000	Parcelforce Baginton - Section 106 2000/2001	45	10	0	0	56	45	10	0	0	56	0	0	
10929000	Keresley/Wheelwright Lane- Prologis Park Developmt	199	10	0	0	209	199	10	0	0	209	0	0	
10173000	Emscote Lawn Warwick - Highways/Traffic/Cycleway	160	126	0	0	286	160	126	0	0	286	0	0	
10079000	Canton Lane Lea Marston - New Roundabout (Astral)	153	4	0	0	157	153	4	0	0	157	0	0	
10912000	Knightcote Road Bishops Itchington	61	19	0	0	80	61	19	0	0	80	0	0	
10449000	Shipston Station Road - Access/Traffic Calming	2	6	0	0	8	2	6	0	0	8	0	0	
10093000	Stratford Southern Relief Road - Eastern Extension	2,275	0	0	0	2,275	2,275	1	0	0	2,276	1	1	
10085000	A423 Southam New Galanos House Developmt- Crossing	66	4	0	0	70	66	4	0	0	70	0	0	
10092000	Nuneaton Camp Hill - New Signalised Junction	408	5	0	0	413	408	5	0	0	413	0	0	
10142000	Wixford Village - Traffic Calming	6	6	0	0	12	6	6	0	0	12	0	0	
10104000	Clifton Road Rugby - Upgrade Of Puffin Crossing	31	19	0	0	50	31	19	0	0	50	0	0	
10431000	A428 Coventry Rd/Bilton Lane Junction- Signalisation	2	108	0	0	110	2	108	0	0	110	0	0	
10124000	Cubbington, South View Rd Access and Highway	64	5	0	0	68	64	5	0	0	68	0	0	
10438000	Leamington, Junct Altns At Former Potterton Works	0	200	200	0	400	0	200	200	0	400	0	0	
10164000	Shipston, Tilemans Lane - Traf Calming	61	49	0	0	110	61	49	0	0	110	0	0	
10257000	Sw Warks Fisher Brook Flood Alleviation	0	1,150	0	0	1,150	0	15	1,135	0	1,150	(1,135)	0	Developer agreements awaiting to be signed.
10329000	Kenilwth/Talisman Sq Access To Waitrose	312	27	0	0	339	312	27	0	0	339	0	0	
10446000	Rugby, A426 Leicester Rd	5	0	0	1,961	1,966	5	0	0	1,961	1,966	0	0	
10435000	Stoneleigh Park Link Road	189	0	11,811	0	12,000	189	0	0	11,811	12,000	0	0	
10338000	Ryton, A423 Prologis Pk Devel Roundabt For Access	8	0	924	0	932	8	0	924	0	932	0	0	
10382000	Warwick Town Centre Traffic Management	158	500	0	0	658	158	250	250	0	658	(250)	(0)	Following consultation, both internally within WCC and externally, it was considered the most suitable time period for implementation of Phase 2 was February to April 2012 therefore the funding is to be split over the two financial years
10930000	Stratford, Guild St - College House Development	110	220	0	0	330	110	220	0	0	330	0	0	
10931000	Access To Guide Dog Breeding Centre – Bishops Tachbrook	141	100	0	0	240	141	100	0	0	240	0	0	
10372000	Kingsbury, Kingsbury Mill Footway and Carriageway	66	29	0	0	95	66	29	0	0	95	0	0	
10332000	Rugby, Mill Rd (Key Property Investments No 2)	597	42	0	0	640	597	42	0	0	640	0	0	
10346000	Bedworth, Blackhorse Road / Ironbridge Way (Barratt)	342	168	0	0	510	342	168	0	0	510	0	0	

Agresso Project Code	Description	Approved Budget at Q1					Forecast at Quarter 2					Variation at Q2		Reasons for Variation and Management Action
		Earlier Years £'000	2011/12 £'000	2012/13 £'000	2013/14 and later £'000	Total £'000	Earlier Years £'000	2011/12 £'000	2012/13 £'000	2013/14 and later £'000	Total £'000	2011/12 £'000	Total £'000	
10519000	Nton, B4114 New Signalised Junction Tuttle Hill(Redrow)	413	48	340	0	800	413	100	0	0	513	52	(288)	More competitive tenders were received compared to the original budget
10907000	Southam, Lemngton Road Signalised Pedestrian Crssng	81	159	0	0	240	81	159	0	0	240	0	0	
10001000	Minor Developer Schemes 2009/2010	130	70	0	0	200	130	70	0	0	200	0	0	
10962000	Rugby, Oliver St - Puffin Crossing (Asda)	0	65	0	0	65	0	65	0	0	65	0	0	
10215000	Rugby, Traffic Signal Control Junction Corporation Street	0	(5)	0	0	(5)	0	0	0	0	0	5	5	
10012000	Marston Lane/Gypsy Lane Nuneaton	0	1	0	0	1	0	0	0	0	0	(1)	(1)	
10143000	Napton-On-The-Hill, Poplar Road Access and Junction Improvements.	0	3	0	0	3	0	0	0	0	0	(3)	(3)	
10339000	Stratford Upon Avon, Arden St - Puffin	0	4	0	0	4	0	0	0	0	0	(4)	(4)	
10548000	Southam, Wattons Lane Phase 2	0	7	0	0	7	0	7	0	0	7	0	0	
10341000	Warwick Bus Station (Self - financed)	0	10	0	0	10	0	19	0	0	19	9	9	Additional Archaeology charges
10911000	Whitnash, Heathcote Public House - Highways And Cycleway	0	27	0	0	27	0	27	0	0	27	0	0	
10507000	Nuneaton, Queens Rd (Nuneaton Borough Football Club)	0	34	0	0	34	0	34	0	0	34	0	0	
10361000	South West Warwick Priority Junction	0	85	0	0	85	0	85	0	0	85	0	0	
11061000	Bedworth George Street Ringway Tesco S278	0	1,100	0	0	1,100	0	1,100	0	0	1,100	0	0	
11085000	Minor Developer Schemes 2011/12	0	0	0	0	0	0	65	0	0	65	65	65	Funded from Developer S106 funds
11079000	Former Cattle Market Site in Stratford	0	1,070	0	0	1,070	0	535	535	0	1,070	(535)	0	Planned expenditure on this scheme has slipped into 2012/13
TBC	A3400 Shipston Road - Waitrose	0	0	0	0	0	0	760	0	0	760	760	760	Approved addition to the capital programme
TBC	Back Lane Long Lawford	0	0	0	0	0	0	200	0	0	200	200	200	Approved addition to the capital programme
TBC	NVC Pressings - A3400 Birmingham Rd.	0	0	0	0	0	0	650	0	0	650	650	650	by the Portfolio Holder for Finance,
Community Safety, Public Transport and Other														
10458000	Streetlighting Base Programme 2010/11	0	15	0	0	15	0	30	0	0	30	15	15	Prior years schemes fund from this years allocation
10976000	Street Lighting Column Replacement 2011/2012	0	785	0	0	785	0	770	0	0	770	(15)	(15)	Reduce to fund prior years allocation
10982000	Street Lighting Electricity And Co2 Reduction (Self-Financed)	0	640	1,000	0	1,640	0	640	1,000	0	1,640	0	0	
10021000	Public Transport - Passenger Info 99/00	59	10	0	0	69	59	0	10	0	69	(10)	0	Planned expenditure on this scheme has slipped into 2012/13
10938000	E&E Vehicle Fleet - 2010/11	0	0	0	0	0	0	60	0	0	60	60	60	Increased expenditure on vehicles to be funded from revenue.
		108,262	27,933	31,153	22,978	190,325	108,262	25,037	22,547	38,502	194,347	(2,895)	4,021	

Performance Indicators

Ref	Measure	2010/11 Actual	2011/12 Target	Year End Forecast	Year End Alert	Quarter 2 Actual	Progress to date
M16000	WCC cost per passenger journey on County Council supported bus services.	0.91	0.95	0.94	★	0.96	The "drift" at quarter 2 is forecast to be recovered in the second half of the year.
M16001	Transport Operations - bus service cost per head of population	5.5	3.04	2.99	★	2.99	
M16002	Length of Highway network where surface treatment was achieved	239	223.7	224.08	★	204.77	Approximately 90% of programme completed.
M16003	Length of highway network where maintenance is needed	736					Not targeted - this is purely a declaration of the condition of the road network at year end. At March 2011, 736kms of the network was in need of maintenance work - the next result is due end March 2012. With levels of deterioration in the order of 12% per year the likely scenario is that the 2012 result could be in excess of 800km.
M16005	Transport Operations - Concessionary transport - % take up of passes by those eligible		73	74.2	★	73.4	
M16006	Transport Operations - Special educational needs transport - cost per passenger journey		10.74	10.24	★	10.19	
M16007	Transport Operations - Mainstream school transport, cost per passenger journey		1.95	1.81	★	1.83	
M16008	Average bridge condition indicator		91	90.4	●	90.4	The figure changes very slowly and there are a number of factors which influence it. As we only inspect half the bridge stock each year and inspections are not evenly spread over the year, it is not strictly representative to look at the change over a quarter. In addition there are new structures which come into the database, either new build or inherited from Highways Agency by de-trunking as well as the fact that we have less budget to spend. It is not expected that the figure will change much during the rest of the year.
M16009	Delivery of Warwickshire's annual Transport Capital Programme. (Percentage completion)		100	100	★		Considered on target to be achieved
M16004	People killed or seriously injured in road traffic accidents - Number of Incidents	301	298	298	★	144	

Fire and Rescue - Gary Phillips

2011/12 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Operational Response	10,567	(135)	10,432	10,398	(34)	Vacancy
Prevention and Protection	2,072	30	2,102	2,084	(18)	IRMP budget £35,000 underspend
Technical Support & Transport	1,629	2	1,631	1,710	79	Vehicle Leasing budget overspend to be investigated
Water	123		123	108	(15)	Part year vacancy
IT and Communications	503		503	656	153	Fire Link Project £129,000 - No grant funding
Fire Control	756		756	748	(8)	
Training and Health and Safety	1,211		1,211	1,211	0	
Human Resources and Occupational Health	225	5	230	235	5	
Service Administrative Support	66	(3)	63	73	10	
Financial Services	18		18	8	(10)	
Improvement Plan	316	97	413	334	(79)	Due to timing differences on the delivery of the different elements of the plan
Firefighters Pension	829		829	628	(201)	This underspend is due to the low level on ill health retirements. The Service will continue to monitor this position as the year progresses.
Strategic Leadership and Operational Support	242	11	253	260	7	
Planning and Performance	376	(7)	369	349	(20)	Part year vacancy
Major Incident - Atherstone on Stour	0		0	250	250	Legal costs associated with the Atherstone on Stour Incident. A Report was taken to the Strategic Leadership Team on 11th May 2011 requesting this additional funding.
Capacity	672		672	754	82	Capacity required within the Service required to support the Atherstone on Stour Incident. A Report was taken to the Strategic Leadership Team on 11th May 2011 requesting this additional funding.
Net Service Spending	19,605	0	19,605	19,806	201	

2011/12 to 2013/14 Savings Plan

Reference	Savings Proposal Title	2011/12			2012/13			2013/14		Reason for Variation and Management Action
		Target	Actual to Date	Forecast Outturn	Target	Actual to Date	Forecast Outturn	Target	Forecast Outturn	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
FR-05	Restructure and realignment of management and support staff within Fire and Rescue	400	400	400	500	500	500	500	500	The Service has reviewed its establishment of office based management and support staff and has agreed the new structure which will deliver both the savings agreed in the Improvement Plan (£350,000) and the savings agreed in the MTFP (£400,000 in 2011/12 and £500,000 from 2012/13 onwards).
	Total	400	400	400	500	500	500	500	500	
	Target		400	400		500	500		500	
	Remaining Shortfall/(Over Achievement)		0	0		0	0		0	

2011/12 to 2013/14 Capital Programme

Agresso Project Code	Description	Approved Budget at Q1					Forecast at Quarter 2					Variation at Q2		Reasons for Variation and Management Action
		Earlier Years £'000	2011/12 £'000	2012/13 £'000	2013/14 and later £'000	Total £'000	Earlier Years £'000	2011/12 £'000	2012/13 £'000	2013/14 and later £'000	Total £'000	2011/12 £'000	Total £'000	
10183000	Fire Safety Management Information System	0	9	0	0	9	0	9	0	0	9	0	0	
10420000	Equipment For Fire Appliances - Base Programme 2009/10	0	13	0	0	13	0	13	0	0	13	0	0	
10457000	Replacement Of Respiratory Protection Equipment	0	12	0	0	12	0	12	0	0	12	0	0	
10538000	Equipment For Fire Appliances - Base Programme 2010/11	0	110	0	0	110	0	110	0	0	110	0	0	
10574000	Fire Capital Grant - Service Hq Office Reorganisation	0	12	0	0	12	0	12	0	0	12	0	0	
10575000	Fire Capital Grant - Improvement Plan	0	392	457	0	849	0	392	457	0	849	0	0	
10933000	Fire Capital Grant - Integrated Communications Control System (ICCS)	0	135	0	0	135	0	135	0	0	135	0	0	
11043000	Vehicle Replacement Programme 2011/12 (Self-financed)	0	235	0	0	235	0	235	0	0	235	0	0	
11044000	Vehicle Replacement Programme 2012/13 (Self-financed)	0	0	520	0	520	0	0	520	0	520	0	0	
11045000	Vehicle Replacement Programme 2013/14 (Self-financed)	0	0	0	720	720	0	0	0	720	720	0	0	
11046000	Equipment For New Fire Appliances 2011/12	0	120	0	0	120	0	120	0	0	120	0	0	
11047000	Equipment For New Fire Appliances 2012/13	0	0	120	0	120	0	0	120	0	120	0	0	
11048000	Equipment For New Fire Appliances 2013/14	0	0	0	120	120	0	0	0	120	120	0	0	
TBA1	Fire Capital Grant 2011/12	0	470	471	0	941	0	300	641	0	941	(170)	0	The slippage has been caused by the volume of projects and the restructure within the organisation.
TBA2	Fire Capital Grant 2011/12 - Equipment Management System	0	50	0	0	50	0	50	0	0	50	0	0	
TBA3	Emergency Fire Control Call Handling and Mobilising System	0	0	185		185	0	0	185		185	0	0	
		0	1,557	1,753	840	4,150	0	1,387	1,923	840	4,150	(170)	0	

Amended Performance Indicators 15.11.11

Ref	Measure	2010/11 Actual	2011/12 Target	Year End Forecast	Year End Alert	Period Actual	Progress to date
M17000	No. of fire related deaths which were preventable per 100,000 population	0.3	0	0	★	0	
M17001a	No. of injuries in primary fires per 100,000 population	4.52	4.11	4	★	1.32	
M17002	Total number of fires per 100,000 population	389.4	381.6	410	●	132.09	
M17003	No. of primary fires	952	951	951	★	478	
M17004	No. of primary fire fatalities	3	0	0	★	0	
M17005	No. of primary fire non-fatalities	5	22	20	★	10	
M17006	No. of accidental dwelling fires	207	206	200	★	71	
M17007	No. of fatalities arising from accidental dwelling fires	2	0	0	★	0	
M17008	No. of non fatal casualties arising from accidental dwelling fires	14	13	13	★	5	
M17009	No. fires in in non-domestic properties	156	155	145	★	58	
M17010	% fires attended in dwellings where smoke alarm not activated	16	20	20	★	21	
M17011	% fires attended in dwellings where smoke alarm activated	49	52	36	▲	36	
M17012	% fires attended in dwellings where no smoke alarm fitted	35	28	44	▲	43	
M17013	No. Home Fire Safety Checks Completed	11286	20000	12408	▲	3705	
M17014	Arson Incidents - Primary Fires	330	329	318	★	179	
M17015	Arson Incidents - secondary fires	749	748	880	▲	656	
M17016	False alarms - auto detect	595	263	260	★	128	
M17017	No. of those properties with more than one attendance	171	171	120	★	71	
M17018	No. of malicious calls attended	44	44	76	●	30	
M17019	No. malicious calls not attended	38	38	38	★	38	
M17020	% satisfaction that the Council is a good employer	65.1	-	NA	NA	NA	
M17021	% of all benchmarkable staff satisfaction responses at or above top quartile	?	-	NA	NA	NA	
M17022	No. of working days lost to sickness absence per Full Time Equivalents (FTE) uniformed	9.69	9.69	NA	NA	NA	
M17023	No. of working days lost to sickness absence per FTE non uniformed	8.09	8.09	NA	NA	NA	
M17024	% of employees retiring on grounds of ill-health	0.26	0.26	NA	NA	NA	
M17025	% of employees who are disabled uniformed	0.24	0.24	NA	NA	NA	
M17026	% of employees who are disabled non uniformed	3.53	3.53	NA	NA	NA	
M17027	% employees from BME communities uniformed (existing & new entrants)	2.44	2.44	NA	NA	NA	
M17028	% employees from BME communities non uniformed (existing & new entrants)	3.53	3.53	NA	NA	NA	
M17029	% of women firefighters (existing & new entrants)	4.34	4.34	NA	NA	NA	
M17030	% of earners (senior managers) who are women	0	0	NA	NA	NA	
M17031	% of earners (senior managers) who are from ethnic minorities communities	0	0	NA	NA	NA	
M17032	% of earners (senior managers) who are disabled	3.85	NA	NA	NA	NA	
M17033	No. of accidents	47	NA	NA	NA	13	
M17034	No. of injuries	54	NA	NA	NA	27	
M17035	No. Near Misses Reported	34	NA	NA	NA	12	
M17036	No. of dangerous occurrences	5	NA	NA	NA	3	
M17037	No of acts of violence or aggression	3	NA	NA	NA	4	
M17038	Response from Annual Staff Survey	15	NA	NA	NA	15	
M17039	% Satisfaction with Home Fire Risk Assessment	99	99	99	★	NA	
M17040	% satisfaction with Post Fire Safety Audit	99	-	99	★	NA	
M17041	% satisfaction with Quality of Service Survey	99	99	99	★	NA	
M17042	% Achievement of WCC Customer Care Standards	?	NA	NA	NA	NA	
M17043	Financial Management % Year End Variance from budget	2.68	2.68	NA	NA	0.43	
M17044	Amount of cashable efficiencies released	203000	203000	NA	NA	400000	
M17045	Cost Per Head of Population	40.57	40.57	NA	NA	NA	